



Photo by Jim Powers

MOTHER NATURE'S LIGHT SHOW: Faint green and purple auroras, or northern lights, are seen above the northern horizon from the Jetties Beach playground Friday evening. A geomagnetic storm caused by sunspot activity sparked the display, which was not strong enough to bring bright overhead auroras this far south. The Big Dipper and a passing aircraft can be seen in the upper left center.

Airport's out-of-state travel expenses exceed all town departments combined

By Jason Graziadei
I&M Senior Writer

Hawaii. Las Vegas. Napa Valley. Washington, D.C. These destinations were among the dozens of out-of-state trips for aviation conferences taken by Nantucket Memorial Airport manager Al Peterson and other airport employees in recent years, according to travel records and invoices obtained by *The Inquirer and Mirror* through a public-records request.

A review of those documents and budget records show that the airport racked up more than \$100,000 in expenses for out-of-state travel since the 2008 fiscal year. Compared across town government, the airport's bills for out-of-state travel exceeded those of all municipal departments and other enterprise funds combined over that period.

In addition, the membership dues paid by Nantucket Memorial Airport to the various aviation associations and groups that hosted

the conferences and training sessions alone topped \$90,000 during that span.

Through his affiliations with as many as five different aviation associations, Peterson has traveled more extensively than any other Nantucket municipal employee. He has attended numerous events hosted by the Massachusetts Airport Management Association, of which he is president, as well as the American Association of Airport Executives, the National Air Transportation Association, the

National Business Aviation Association and the Airports Council International.

In an interview last week, Peterson said his out-of-state travel to aviation conferences was necessary to stay current with proposed legislation that could affect the airport, to network and compare information with other aviation officials, and participate in the associations' lobbying programs. But does he truly believe the trips are

AIRPORT, PAGE 10A

Sail to Prevail founder to skipper boat in 2012 London Paralympics

Island offshoot of his Newport program active all summer

By Peter Martin
I&M Sports Editor

Paul Callahan, the chief executive officer of Sail To Prevail, knows a thing or two about confidence, and how important it can be in the life of a disabled person.

Sail to Prevail, based in Newport, R.I., is an organization that creates opportunities for disabled children and adults to overcome adversity through therapeutic sailing.

"Sailing is a metaphor for life," said Callahan, 51. "If you can instill confidence in a child from sailing you can help that child have confidence in other things that they do, and that will help them overcome challenges that they will face."



Photo by Jim Powers

Sail to Prevail founder Paul Callahan, front, will skipper a three-person Sonar for the U.S. Paralympic sailing team in London next year.

Callahan, who will skipper a three-person Sonar at the 2012 Paralympics in London, knows a thing or two about challenge. In 1979, his junior year at Harvard, Callahan slipped on a wet bath-

room floor and broke his neck, leaving him a quadriplegic.

He spent five years in therapy attempting to walk again, though

CALLAHAN, PAGE 13A

Surfside residents rip Fourth of July Nobadeer party

Petition calls for increased town attention

By Jason Graziadei
I&M Senior Writer

Nearly 50 Surfside area residents signed a petition that was delivered to the Board of Selectmen last week decrying the three-day party that raged at Nobadeer Beach over the Fourth of July holiday weekend.

While acknowledging the police department's efforts to control the influx of young people at the beach, the petition cited an array of concerns from Surfside residents, including damage of private property, out-of-control driving, foul and threatening language, and excessive alcohol consumption.

"The use and abuse of alcohol was absolutely out of control and urgently requires the attention of our town authorities," the petition states. "Having Surfside as an 'event' destination for thousands of off-island youth must be put to a stop now."

This year's bash at Nobadeer, attended by an estimated several

"The use and abuse of alcohol was absolutely out of control and urgently requires the attention of our town authorities."

— Petition signed by Surfside residents

thousand young people, tested the limits of Nantucket's police and emergency responders over the holiday weekend, and left behind a trash-strewn beach that was cleaned by volunteers and the Department of Public Works.

After last year's police crackdown at Nobadeer on the Fourth of July sent the party spilling over to other island beaches, namely Smith's Point in Madaket, police revised their strategy this year and allowed the crowd to swell at Nobadeer in the hopes of containing it to one area with a heavy police presence.

"Being mindful that our Police Department, while doing an excellent job, was stretched to the limit of their resources," the Surfside

SURFSIDE, PAGE 8A

Hospital optimistic about the future

New building a key factor in ensuring facility's viability

By Lindsay Pykosz
I&M Staff Writer

Nantucket Cottage Hospital leaders have spent the year working to address a number of operational challenges and budget deficits, setting in motion plans intended to get the island's only hospital moving in the right direction.

Currently celebrating its 100th anniversary and getting ready to host the 15th annual Pops on Nantucket benefit concert at Jetties Beach Saturday, the mindset is positive and focused on what needs to be done to keep the hospital around for another 100 years.

The first order of business: Creating a sustainable business model, said Dr. Margot Hartmann, president and CEO of the hospital, in order to integrate the business of medicine with the caring side of medicine. It's something she calls a "challenge throughout health care."

"Part of the model, of course, isn't one of those things that you decide once and there you have it," she said. "The health-care environment changes. That's what's happened to us over the past year, working with Mass General, understanding our own environment and our constituents' needs."



Dr. Margot Hartmann

Whether they're here a day or two, for a week rental, for the season or year-round, they all have different needs. We need to understand those needs and create an appropriate business model around that. That's what we're actively doing right now."

Part of that model will include major initiatives to fine-tuning the institution's revenue cycle and software platform. The initial installation of the current software system the hospital has was sub-optimal, and Hartmann, a long-time emergency-room physician named president and CEO in September 2010, said it has been limping along with the understanding that it going to be around

HOSPITAL, PAGE 5A

INDEX

Bird Sightings	13B
Business Directory	10C
Calendar	1C
Crossword	13B
Feasting on Faraway Isle	8B
Gardening by the Sea	9B
Identify This	13C
Letters	14A
Looking Backward	1B
Living & Arts	1B
Obituaries	9A
Sports	11B
Sudoku	12B
Tides	13B
Waterfront News	14B

MAILING LABEL



currentVintage
by ELISABETH ENGLISH

www.currentVintage.com
Find us on Facebook for news & deals!



Clothing & Accessories...
Wine & Cheese...
Home & Gifts.

4 Easy Street
508.228.5073
Parking & Delivery Available!

Order our Boston Pops
"Beach in a Box"
with wine, cheese,
stemware - you name it!

Wine & Cheese Tasting
Every Friday 4-7

Work begins in earnest on mosquito plan

By Jason Graziadei
I&M Senior Writer

Nantucket voters sent a clear message to town officials earlier this year that mosquito control is a priority.

An overwhelming vote in April on Town Meeting floor for an override that will appropriate \$100,000 annually for mosquito-control efforts was followed by a ballot vote in June that affirmed the decision.

Voters rejected proposals to reconfigure the funding mechanism for sewer-plant construction and pay for road improvements in Surfside, but the mosquito-control funding, which was put forward by Madaket homeowners, sailed to approval.

Now town officials are getting down to the business of figuring out the details of how to put the funding to use, and last week the Selectmen endorsed Health Department director Richard Ray's

proposal to create a mosquito-control advisory committee. The group will be tasked with drafting special legislation for Nantucket to create a state-sanctioned mosquito-control district and a commission with powers to apply mitigation efforts on private property, and exempt it from certain wetlands restrictions.

"We're just trying to do this right, and do it once," Ray said. "There are eight other legislative acts to establish mosquito-control boards in Massachusetts that

allow municipalities to circumvent certain wetlands restrictions and grant access over private property to access problem areas."

The town hopes to recruit applicants for the five-member committee, which will likely consist of one member of the Board of Health, the Board of Selectmen, the Conservation Commission, the Department of Public Works, and a member of the general public.

MOSQUITO, PAGE 10A

Hospital: New building, business model at center of plans

(Continued from page 1A)

for at least the next three to five years.

At the hospital's annual meeting last month, it was reported that providing free-care services to patients who were unable to pay amounted to a \$1.6 million for the hospital in the 2010 fiscal year, compared to the previous year's \$1 million loss. But the lack of payment by people with the means to pay amounted to \$2.4 million in losses for them this fiscal year, down from \$2.8 million in 2009.

In addition, during the last fiscal year, the net revenue of the hospital declined by 11 percent, net operating revenue by 14 percent and operating expenses by percent.

Hartmann has been making some tough decisions to cut expenses, such as eliminating entire departments like food service, Meals on Wheels, Congregate Lunch and Visiting Nurses, and has been offering financial counseling to decrease debt.

With anew model in place, Hartmann said she hopes to eventually reach a "break-even" point operationally within the next two years. Key to this goal will be focusing on an issue that is becoming more and more of a reality: The facility's failing 1957 building.

"We know that we can't be long-term sustainable in this building the way it is now," Hartmann said. "It is structurally sound and we can provide excellent-quality medicine within it, but it is costing us an inordinate amount of money to do so in terms of energy costs. They did a study to find out which hospital in the Partners HealthCare system is most expensive to heat, light and cool, and it's ours. We could save at least a million dollars a year on those kinds of costs."

In order to be ready for the next century, Hartmann added that the hospital needs to have the infrastructure technology to be able to maximize telemedicine and clinical services. This would include new wiring, new equipment and increased technological abilities and connectivity. Although parts of the building, like the kitchen, have been renovated, giving the whole building a facelift is counterproductive to what needs to be done in order to provide the best care for patients, Hartmann said.

"This hospital was built when medicine was delivered by a completely different paradigm, and while I personally have a lot of affection for this building, I also deal every day with its shortcomings, both in terms of safety for staff and quality of the working environment, and it's difficult to heat evenly and to cool evenly," she said.

"We provide exceptional and safe quality care with an old building, but to be smart looking ahead and to be sustainable looking ahead, we're going to need a new building.

"We're going to spend the same amount of money whether we rebuild this from the inside out or create a whole new building, and it's probably going to be, in terms of long-term benefits, much more cost-effective to build a new building. We're actively looking at that as part of our sustainable business structure."

Over the next few months, Hartmann said hospital officials will refine the new business model and translate it into a space plan. Her personal dream would be to potentially have the helipad on the roof so patients would not have to leave the building to be transferred to the helicopter for transport.

Currently, Hartmann said she believes the hospital's biggest strength is its staff and their commitment to serving the community quality health care. She described the year-round physicians as "excellent" and supplemented by excellent sub-specialists who may have week- or month-long waiting lists at Mass General, but are available for patients here. She also praised the commitment of the hospital's board and volunteers and said she

is thankful for the partnership with Mass General.

"That's a great strength for us and a source of support in many, many ways administratively, clinically, financially. Not that we're not responsible for our own financial health and well-being, because we are. They don't write us a check. We're little. But they have rooms of people who specialize in billing and staffing and financial advisors and lawyers. So having that kind of organization behind you is very helpful."

The board has been busy preparing for a major event the hospital hosts every year: Boston Pops on Nantucket. The event essentially buys the hospital time during these economically difficult times, said Hartmann, and helps its leaders "figure ourselves out." But it is not the solution, she added, which is why creating that business model is so necessary.

"We're losing several million dollars a year," she continued. "We lost \$8.9 million in fiscal year 2010, and we're on target to lose about \$4.5 million this year. Clearly, the Pops and some spin-off from our endowment helps us to sustain that, but it's not a sustainable model. It carries us enormously, but it can't carry us operationally-nor should it. We need to break even from our own operations."

Pops: Annual event takes a year to pull off

(Continued from page 4A)

izing the number of donors and patrons attending the concert and coordinating the equipment rentals, catering orders and everything that goes into the dinner and cocktail party. Allen and Margaretta Andrews, another long-time organizer who first came up with the idea of a Pops concert on Nantucket, begin putting the seating chart together.

"There's no favoritism, and they've been doing it so long, they know who's sat where before. There's definitely a lot of thought and care that go into how it is done," O'Neill said.

Fast-forward to the week of the concert. With no tickets left to sell this year, the core group of volunteers are fielding phone calls, distributing those tickets that have yet to be picked up, and gearing up for two very busy days.

There's a very small window in which to get the venue set up for

the concert, given that it's at one of the island's most popular beaches, populated by hundreds of bathers on any given sunny day.

"The next three days really entail moving the pieces that have to be on the beach down there: Getting all of the program books, trash bags, flashlights and tablecloths to the Jetties, but in a way that doesn't interrupt the beach in any way. We're not allowed to start working on the beach until Friday mid-day. Where do we put it all temporarily until we can get it on Friday?" O'Neill said.

The hospital charters a freight boat to bring over the stage, the fireworks, the sound system and the orchestra's instruments. The boat is met by a police escort Friday afternoon, and the equipment trucked to the beach. Crews work well into the night and again early Saturday morning to erect the stage and get the sound system up and running. Seating is arranged and the general-admission area roped off.

The musicians arrive on the island by Hy-Line fast ferry at 4 p.m., less than a half-hour before the gates are opened to the general public. They're met at the dock by Island Tours buses, and given a police escort to the beach.

Then it's show time, but the work is far from over.

As soon as the fireworks start, the Pops leave the stage and hustle to catch the 10 p.m. ferry back to the mainland. The stage is broken down Saturday night, as crews work into the wee hours to get the beach back to normal by 9 a.m. Sunday. Volunteers and the Nantucket Clean Team scour the sand and surrounding neighborhood to eliminate every last remnant of trash.

"I will sleep fine until Friday, but then I probably won't sleep again until Sunday morning," O'Neill said Tuesday with a laugh.

Then she'll get some time off - Maybe a week - before the cycle of preparing for next year's Pops starts all over again.

Unique Views of Old North Wharf, Nantucket Harbor & Steamship Ferries

EASY STREET RESTAURANT AND SEAFOOD HOUSE

39 years at 31 Easy Street at the corner of Easy Street and Steamboat Wharf. Seconds walk from Steamship Ferries.



CLAM CHOWDER	LOBSTER BISQUE	OYSTERS	MUSSELS
STEAMED CLAMS	FRIED CLAMS	SCALLOPS	LOBSTER ROLL
CALAMARI	SCROD	FLOUNDER	SWORDFISH
JUMBO SHRIMP	SALMON	FISHERMAN'S PLATTER	SURF-N-TURF

NEW ENGLAND SEAFOOD OF THE HIGHEST QUALITY AT REASONABLE PRICES

Breakfast 9:30 to 12:30 Lunch 10:30 to 9:30 Dinner 4:00 to 9:30
Reservations Accepted: easystreetnantucket.com or 508-228-5031
Open Daily Full Service Bar Children's Menu Take-Out Outdoor Dining Visa/MC/Amex

real estate auctions



45 Surfside Rd, Nantucket, MA

Boston Area Auctions Aug 16 - 22

NANTUCKET, MA • 45 Surfside Rd. 2BR 5BA 6,623/- sf dormitory-style property on Nantucket Island. 3 stories with upper and lower level bedrooms, his and her bathrooms and large shower stalls. Open living on main floor, 2 kitchen areas and large back deck. Built in 1982 on approx. .18ac lot. Nominal Opening Bid: \$50,000
Open Public Inspection: 1-4pm Sun Aug 14, 21 and 2 hours before auction.
Auctions: 10am, Mon Aug 22

ASHBURNHAM, MA • 31 South Main St	PEABODY, MA • 75 Walnut St #104	HILLSBOROUGH, NH • 80 Gould Pond Rd	NORTHWOOD, NH • 5 Nottingham Rd
BILLERICA, MA • 18 Beech St	PEPPERELL, MA • 59 Maple St	LONDONDERRY, NH • 20 Mammoth Rd	SOMERSWORTH, NH • 86 Stackpole Rd
BOSTON, MA • 534 East 8th St #1	PRINCETON, MA • 33 Radford Rd	MILTON, NH • 21 Thurston Rd	See Website for Details
HAVERHILL, MA • 94 S River View St	WORCESTER, MA • 11 Gilman St	NEW DURHAM, NH • 15 Birch Hill Rd	WILLIAMS & WILLIAMS worldwide real estate auction 800.801.8003
HUBBARDSTON, MA • 15 Healdville Rd	CONCORD, NH • 8 Coral St		

NH Harv J. Levin, (603) 436-8488 Lic #006737.
HARVEY J. LEVIN AUC LIC 2736, JAY KIVOWITZ AUC LIC 3293, MA DANIEL NELSON RE LIC 148330, MONTE LOWDERMAN AUC LIC AU2968, THOMAS L WILLIAMS AUC LIC AU2949. BUYER'S PREMIUM MAY APPLY.

williamsauction.com/august

The Summer House Restaurants

by Todd English

"Where moonlight and love songs are never out of place"



PIANO BAR NIGHTLY

THE SUMMER HOUSE Restaurant

508-257-9976
17 Ocean Avenue

Fig's at 29 Fair

508.228.7800

LUNCH AND DINNER

THE SUMMER HOUSE Beachside Bistro

508-257-4542
16 Ocean Avenue

SERVING DINNER 7 NIGHTS A WEEK

RAFAEL OSONA AUCTION

Sat., Aug 13th at 9:30 am

Preview: Aug 11th & 12th • 10-5 pm

at the AMERICAN LEGION HALL • 21 WASHINGTON ST

Jean Claude Chauray	Richard Loud
John Austin	J. Albaugh
Jan L. Munro	Reyes
L. Mizerek	18' Baybird

Upcoming Auctions: Aug. 13, 20, 27 – Sept 3, 17 – Oct. 8

www.RafaelOsonaAuction.com 508-228-3942

LIC. 366